

2026 COUNCILLOR CANDIDATE SURVEY

Yvette Ashiri

Office sought: Councillor, Ward 1 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Economic development and job creation
- Increasing housing supply and attainability

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Strongly Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Supporting staff recommendations for more housing
- Building more housing in existing communities
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep annual tax increases below inflation whenever possible

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Workforce development and skilled trades
- Transit improvements
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. Strongly Support

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. Strongly Support

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. Strongly Support

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. Strongly Support

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. Strongly Support

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“I will champion restoring trust in municipal services by improving how services are delivered, from transit to housing approvals to everyday community supports. When residents feel their city works for them, we can truly thrive forward together, socially and economically.”

2026 COUNCILLOR CANDIDATE SURVEY

Bob Bell

Office sought: Councillor, Ward 1 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Infrastructure renewal
- Increasing housing supply and attainability

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Disagree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Pre-zoning land for housing
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Support increases above inflation when necessary to improve services

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Workforce development and skilled trades
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Introducing a searchable council vote tracker to establish a culture of transparency at city hall. We should be making so much more information available and easy to navigate, so that people can meaningfully engage with the city.”

2026 COUNCILLOR CANDIDATE SURVEY

Mazhar Choudhry

Office sought: Councillor, Ward 1 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Economic development and job creation
- Infrastructure renewal

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Disagree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Pre-zoning land for housing
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Transit improvements
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“To improve the quality of life by reducing dependency on Highway 174 and bringing jobs to Orléans.”

2026 COUNCILLOR CANDIDATE SURVEY

Matt Luloff

Office sought: Councillor, Ward 1 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Economic development and job creation
- Infrastructure renewal

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Pre-zoning land for housing
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep annual tax increases below inflation whenever possible

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Faster planning approvals
- Investment in roads and infrastructure
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“I will work to bring municipalities, businesses and other levels of government together to advance the transportation and economic infrastructure our region needs—connecting people to jobs, supporting local businesses and ensuring growth strengthens communities across Ottawa and the region.”

2026 COUNCILLOR CANDIDATE SURVEY

Sherif Rizk

Office sought: Councillor, Ward 1 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Economic development and job creation
- Increasing housing supply and attainability

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Pre-zoning land for housing
- Building more housing in existing communities
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep annual tax increases below inflation whenever possible

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Lower municipal taxes and fees
- Workforce development and skilled trades
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Ensure that public transportation becomes more efficient and reliable to support residents and businesses move efficiently and reliably.”

2026 COUNCILLOR CANDIDATE SURVEY

Tammie Trellert

Office sought: Councillor, Ward 1 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Infrastructure renewal
- Public safety & emergency services (e.g. police, firefighting)

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Supporting staff recommendations for more housing
- Building more housing in existing communities
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep annual tax increases below inflation whenever possible

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Transit improvements
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“I will champion a transparent, accountable approach to how Ottawa invests its dollars, prioritizing reliable infrastructure, transportation and community services while supporting responsible growth. Residents deserve to know where their tax dollars are going, why decisions are made, and whether those investments are actually delivering results.”

2026 COUNCILLOR CANDIDATE SURVEY

Jenna Jessop

Office sought: Councillor, Ward 2 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Infrastructure renewal
- Other: Reliable public transit

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Standardized application requirements
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Transit improvements
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“I will champion a more reliable and connected public transit system. Reliable transit connects people to jobs, education, businesses and services, while supporting economic growth and reducing pressure on our roads. Ottawa cannot reach its economic potential if people cannot depend on getting where they need to go.”

2026 COUNCILLOR CANDIDATE SURVEY

Jeff Balys

Office sought: Councillor, Ward 3 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Food insecurity, homelessness and mental health services
- Infrastructure renewal
- Public safety & emergency services (e.g. police, firefighting)

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Supporting staff recommendations for more housing
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Faster planning approvals
- Transit improvements
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“I will champion tougher project oversight, honest budgets and clear public reporting. Taxpayers deserve to know the real cost, the real timeline, and who is accountable when things go wrong. City Hall must stop treating overruns as normal. Get projects right the first time and protect every tax dollar.”

2026 COUNCILLOR CANDIDATE SURVEY

Cathy Curry

Office sought: Councillor, Ward 4 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Economic development and job creation
- Infrastructure renewal
- Increasing housing supply and attainability

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Building more housing in existing communities
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Workforce development and skilled trades
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“I will ensure that Bloomberg's recommendations for the Kanata North Tech Park and Airport Authority (our two Special Economic Districts) are followed.”

2026 COUNCILLOR CANDIDATE SURVEY

Rob Millan

Office sought: Councillor, Ward 4 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Keeping property tax increases as low as possible
- Economic development and job creation
- Increasing housing supply and attainability

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep annual tax increases below inflation whenever possible

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Lower municipal taxes and fees
- Investment in roads and infrastructure
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Rapid transit to Kanata North. I'll fight for BRT now and build a coalition of west and south end councillors to secure Stage 3 LRT. Transit is what unlocks housing in the Tech Park and along March, Terry Fox and Campeau, and it keeps Canada's largest tech park competitive.”



2026 COUNCILLOR CANDIDATE SURVEY

James Murchison

Office sought: Councillor, Ward 4 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.

1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Infrastructure renewal
- Increasing housing supply and attainability

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
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- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Supporting staff recommendations for more housing
- Building more housing in existing communities
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Support increases above inflation when necessary to improve services

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Faster planning approvals
- Expanded industrial land development
- Downtown revitalization

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Reforming Development Charges with targeted reductions to incentivize the development we want to see for a more financially resilient city. City-wide Roads & Related Services and Land Acquisition moved to Area Specific Charges. Parks, Recreation Facilities, and Libraries removed entirely from Development Charges.”

2026 COUNCILLOR CANDIDATE SURVEY

Marie-Ange Ahinful

Office sought: Councillor, Ward 6 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Keeping property tax increases as low as possible
- Infrastructure renewal

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
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- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Building more housing in existing communities
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4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep annual tax increases below inflation whenever possible

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Transit improvements
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“If elected, I will champion responsible growth by ensuring infrastructure, transportation and essential services keep pace with new development. I will work to reduce unnecessary barriers for local businesses, attract investment and create opportunities for good jobs while ensuring Ottawa remains affordable, competitive and a great place to live.”

2026 COUNCILLOR CANDIDATE SURVEY

Tanya Hein

Office sought: Councillor, Ward 6 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Infrastructure renewal
- Other: public transit

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Support increases above inflation when necessary to improve services

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Transit improvements
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Neutral**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Transit performance must be improved. Mobility affects every sector of the population and efficient transit boosts affordability, accessibility, housing, economic development, tourism, education and more. When more people take transit, it also eases pressure on our roads: less congestion, less wear, less need to accommodate residential/commercial parking lots, garages, etc.”

2026 COUNCILLOR CANDIDATE SURVEY

Kevin Hua

Office sought: Councillor, Ward 6 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Community services and recreation
- Infrastructure renewal
- Other: Transit

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Disagree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Pre-zoning land for housing
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Support increases above inflation when necessary to improve services

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Transit improvements
- Tourism investment

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. Neutral

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. Neutral

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. Support

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. Support

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. Support

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Improving the reliability, frequency, and coverage of transit service through initiatives like getting a bus station for Stittsville and investing in bus rapid transit measures so that it can be a viable for people to travel conveniently all around Ottawa.”

2026 COUNCILLOR CANDIDATE SURVEY

Paul Meek

Office sought: Councillor, Ward 6 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Community services and recreation
- Cost of living and affordability
- Infrastructure renewal

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Standardized application requirements
- Delegating more routine approvals to staff

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Faster planning approvals
- Investment in roads and infrastructure
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“I will strongly push for the completion of Robert Grand and the extension of Stittsville Main Street”

2026 COUNCILLOR CANDIDATE SURVEY

Sheetal Narwal

Office sought: Councillor, Ward 6 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Infrastructure renewal
- Other: Increasing housing supply and attainability, And Public safety & emergency services (e.g. police, firefighting)

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Building more housing in existing communities
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep annual tax increases below inflation whenever possible

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Transit improvements
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Make growth work. I will champion a clear rule: when the City approves new homes, it commits to the roads, transit and services they need, with public timelines. So faster approvals with accountable delivery. Families get attainable homes, businesses get infrastructure that works, and taxpayers see results.”

2026 COUNCILLOR CANDIDATE SURVEY

Theresa Qadri

Office sought: Councillor, Ward 6 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Other: Safety in our communities which includes infrastructure and transit

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Workforce development and skilled trades
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“My top priority would be creating good-paying jobs by supporting small businesses, attracting investment, and improving infrastructure. Ottawa's long-term prosperity depends on a strong local economy that provides opportunities for workers, entrepreneurs, and young people while ensuring residents can afford to live, work, and build their future here.”

2026 COUNCILLOR CANDIDATE SURVEY

MANI SHARMA

Office sought: Councillor, Ward 6 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Keeping property tax increases as low as possible
- Infrastructure renewal
- Other: Transit and Traffic

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Standardized application requirements

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep annual tax increases below inflation whenever possible

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Lower municipal taxes and fees
- Investment in roads and infrastructure
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Fix Transit and LRT System”

2026 COUNCILLOR CANDIDATE SURVEY

Theresa Kavanagh

Office sought: Councillor, Ward 7 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Infrastructure renewal
- Increasing housing supply and attainability
- Other: increase the supply of affordable housing through partnerships with not-for-profit developers and affordable housing providers

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Disagree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Supporting staff recommendations for more housing
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Support increases above inflation when necessary to improve services

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Workforce development and skilled trades
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. Neutral

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. Support

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. Support

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. Neutral

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. Support

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Ottawa's aging critical infrastructure is ill-equipped to manage the effect of more frequent severe weather events, like the July 1st storm. Cooperation from all levels of government to make Ottawa more resilient and protect residents' homes and businesses is needed and is something I will continue to prioritize.”

2026 COUNCILLOR CANDIDATE SURVEY

Butch Moore

Office sought: Councillor, Ward 7 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Other: Artificial Intelligence, tourism, homelessness

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- None of the above

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Support increases above inflation when necessary to improve services

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Downtown revitalization
- Transit improvements
- Tourism investment

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. Neutral

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. Strongly Oppose

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. Neutral

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. Neutral

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. Strongly Support

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Invest in Tourism. Tourism returns 23.85 worth of services and infrastructure for every dollar invested.”

2026 COUNCILLOR CANDIDATE SURVEY

Spencer Radford

Office sought: Councillor, Ward 7 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Food insecurity, homelessness and mental health services
- Infrastructure renewal

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Disagree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Pre-zoning land for housing
- Supporting staff recommendations for more housing
- Building more housing in existing communities
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Support increases above inflation when necessary to improve services

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Transit improvements
- Tourism investment

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“I would increase the required affordable units in apartments in Inclusionary Zones, (near major transit stations), from the 0% it is now, to 5% so that when we are building homes, some of them can be affordable”

2026 COUNCILLOR CANDIDATE SURVEY

Abakar Malloum

Office sought: Councillor, Ward 8 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Infrastructure renewal
- Increasing housing supply and attainability
- Other: Showing the work: stormwater and capital spending published ward by ward, every year.

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Disagree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Pre-zoning land for housing
- Building more housing in existing communities
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Faster planning approvals
- Investment in roads and infrastructure
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“One page a year: stormwater spending, published ward by ward, tabled with the water rate review. On July 1, College Ward filed 2,282 service requests, more than any other ward in Ottawa. Residents and businesses pay for this infrastructure. They should see what it fixed.”

2026 COUNCILLOR CANDIDATE SURVEY

Sean Devine

Office sought: Councillor, Ward 9 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Infrastructure renewal
- Increasing housing supply and attainability
- Other: Transit & Transportation

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Supporting staff recommendations for more housing
- Building more housing in existing communities
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Support increases above inflation when necessary to improve services

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Transit improvements
- Other: Incentivizing Ottawa's innovation economy, particularly in Defense R&D

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Neutral**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Both for economic and social prosperity, Ottawa needs to address our transit and transportation challenges. A city that cannot move its people efficiently is a city that loses productivity.”

2026 COUNCILLOR CANDIDATE SURVEY

Cole Jones

Office sought: Councillor, Ward 9 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Infrastructure renewal
- Other: Fiscal discipline and a spending audit based on requirements review

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep annual tax increases below inflation whenever possible

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Expanded industrial land development
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“A formal program review of City spending, conducted in public and modelled on the federal Program Review of the 1990s. Every program tested for relevance and value, with the savings redirected to core infrastructure. A city that reliably maintains its infrastructure is the foundation of lasting prosperity.”

2026 COUNCILLOR CANDIDATE SURVEY

Donna Dickson

Office sought: Councillor, Ward 10 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Increasing housing supply and attainability
- Public safety & emergency services (e.g. police, firefighting)
- Other: Improving transit and road congestion

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Supporting staff recommendations for more housing
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Faster planning approvals
- Transit improvements
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Improving public transit times and service standards. The easier it is for people to get around the city and the more we can decongest the roads, the more money will go in to the local economy from both residents and tourism.”

2026 COUNCILLOR CANDIDATE SURVEY

Cathryne Milburn

Office sought: Councillor, Ward 11 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Infrastructure renewal
- Increasing housing supply and attainability

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Disagree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Pre-zoning land for housing
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Support increases above inflation when necessary to improve services

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Faster planning approvals
- Investment in roads and infrastructure
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Neutral**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“I would champion greater transparency and meaningful public engagement in policy and zoning decisions. The community should receive clear information early, before decisions are effectively made, with genuine opportunities to influence outcomes. The City should explain what is proposed, why, and how public feedback shaped the final decision.”

2026 COUNCILLOR CANDIDATE SURVEY

Lyra Evans

Office sought: Councillor, Ward 12 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Food insecurity, homelessness and mental health services
- Other: Public Transit, Traffic and Bike Lanes

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Strongly Disagree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Supporting staff recommendations for more housing
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Support increases above inflation when necessary to improve services

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Downtown revitalization
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Neutral**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Oppose**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Addressing homelessness in and around the Bywater Market through mental health programming and addictions supports.”

2026 COUNCILLOR CANDIDATE SURVEY

Julie Fiala Chartrand

Office sought: Councillor, Ward 12 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Infrastructure renewal
- Increasing housing supply and attainability

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Standardized application requirements
- Pre-zoning land for housing
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Transit improvements
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Neutral**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Make housing affordable for all - - this includes making rentals more accessible financially and addressing the eviction and homelessness crises at the same time, as well as allowing people to transition to become home owners: to live in homes that they own.”

2026 COUNCILLOR CANDIDATE SURVEY

Brian Paquette

Office sought: Councillor, Ward 12 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Increasing housing supply and attainability
- Public safety & emergency services (e.g. police, firefighting)

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Strongly Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Delegating more routine approvals to staff
- Supporting staff recommendations for more housing
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Downtown revitalization
- Transit improvements
- Tourism investment

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“My priority will be building safer, stronger communities where people want to live, work and invest. That means improving public safety, supporting small businesses, expanding opportunities for youth, and connecting people struggling with housing or addiction to real pathways toward recovery, employment and independence. A strong community creates a stronger economy.”

2026 COUNCILLOR CANDIDATE SURVEY

Stéphanie Plante

Office sought: Councillor, Ward 12 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Food insecurity, homelessness and mental health services
- Infrastructure renewal
- Increasing housing supply and attainability

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Strongly Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Supporting staff recommendations for more housing
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Workforce development and skilled trades
- Downtown revitalization
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. Neutral

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. Neutral

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. Strongly Support

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. Strongly Support

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. Strongly Support

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“I will champion preserving and expanding affordable housing, including acquiring existing rental buildings so tenants can stay in their homes. Stable housing underpins economic and social prosperity: it helps employers retain workers, gives residents more money to spend locally and reduces pressure on emergency services.”

2026 COUNCILLOR CANDIDATE SURVEY

Peter Karwacki

Office sought: Councillor, Ward 13 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Infrastructure renewal
- Increasing housing supply and attainability
- Other: Infrastructure deficits

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Support increases above inflation when necessary to improve services

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Other: Tax credits

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“East End Crossing negotiations for traffic control, crossings, sound control, access and egress, pedestrian and cycling infrastructure, down town truck corridor elimination”

2026 COUNCILLOR CANDIDATE SURVEY

Rawlson King

Office sought: Councillor, Ward 13 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Food insecurity, homelessness and mental health services
- Infrastructure renewal
- Increasing housing supply and attainability

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Supporting staff recommendations for more housing
- Building more housing in existing communities
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Support increases above inflation when necessary to improve services

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Downtown revitalization
- Transit improvements
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Accelerating the delivery of housing at every income level. Ottawa cannot be economically competitive or socially prosperous when thousands of households cannot find a home they can afford. Reducing red tape, city-owned land transferred to non-profit developers, and affordability requirements embedded in every significant non-market development are the foundation everything else rests on.”

2026 COUNCILLOR CANDIDATE SURVEY

Robert Dekker

Office sought: Councillor, Ward 14 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Food insecurity, homelessness and mental health services
- Infrastructure renewal
- Public safety & emergency services (e.g. police, firefighting)

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Supporting staff recommendations for more housing

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Downtown revitalization
- Transit improvements
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Oppose**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Neutral**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“I will prioritize the following three actions: 1. Working to reduce the homelessness 2. Reducing crime with increased community policing 3. Revitalizing Ottawa's Downtown and Chinatown”

2026 COUNCILLOR CANDIDATE SURVEY

Nicholas Gollé

Office sought: Councillor, Ward 14 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Food insecurity, homelessness and mental health services
- Infrastructure renewal

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Supporting staff recommendations for more housing
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Support increases above inflation when necessary to improve services

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Transit improvements
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Single window service.”

2026 COUNCILLOR CANDIDATE SURVEY

Michael Tay

Office sought: Councillor, Ward 14 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Food insecurity, homelessness and mental health services
- Increasing housing supply and attainability
- Public safety & emergency services (e.g. police, firefighting)

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Supporting staff recommendations for more housing
- Building more housing in existing communities
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep annual tax increases below inflation whenever possible

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Faster planning approvals
- Downtown revitalization
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“I will champion a practical housing and infrastructure plan that gets more homes built faster while protecting affordability and essential services. That means streamlining approvals, supporting a range of housing options, and coordinating transit, infrastructure and community services so growth strengthens neighbourhoods and improves quality of life.”

2026 COUNCILLOR CANDIDATE SURVEY

Ariel Troster

Office sought: Councillor, Ward 14 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Community services and recreation
- Food insecurity, homelessness and mental health services
- Increasing housing supply and attainability

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Supporting staff recommendations for more housing
- Building more housing in existing communities
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Support increases above inflation when necessary to improve services

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Downtown revitalization
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Neutral**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Neutral**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Ending chronic homelessness and improving public safety in the downtown core”

2026 COUNCILLOR CANDIDATE SURVEY

Xavier Commerford

Office sought: Councillor, Ward 15 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Food insecurity, homelessness and mental health services
- Increasing housing supply and attainability

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Strongly Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Supporting staff recommendations for more housing
- Building more housing in existing communities
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Transit improvements
- Tourism investment
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. Strongly Support

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. Neutral

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. Strongly Support

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. Strongly Support

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. Strongly Support

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Make it easy to build homes and run businesses, by reforming zoning to unlock value”

2026 COUNCILLOR CANDIDATE SURVEY

Subhir Uppal

Office sought: Councillor, Ward 15 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Community services and recreation
- Cost of living and affordability
- Food insecurity, homelessness and mental health services

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep annual tax increases below inflation whenever possible

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Faster planning approvals
- Investment in roads and infrastructure
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Subhir wants Ottawa to purchase existing homes across the city for social housing, helping families move into safe, permanent homes sooner. By redirecting spending on temporary hotel and motel rooms into City-owned housing, his plan aims to provide stability and dignity, reduce emergency accommodation costs, and build lasting public assets.”

2026 COUNCILLOR CANDIDATE SURVEY

Riley Brockington

Office sought: Councillor, Ward 16 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Food insecurity, homelessness and mental health services
- Infrastructure renewal
- Other: Public transit reliability and stability

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Disagree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Supporting staff recommendations for more housing
- Building more housing in existing communities
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Expanded industrial land development
- Downtown revitalization

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Neutral**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Hire a new City Manager to lead the administration in bold and ambitious ways forward.”

2026 COUNCILLOR CANDIDATE SURVEY

FARAH GULZAR

Office sought: Councillor, Ward 17 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Food insecurity, homelessness and mental health services
- Increasing housing supply and attainability

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Supporting staff recommendations for more housing
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep annual tax increases below inflation whenever possible

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Faster planning approvals
- Investment in roads and infrastructure
- Workforce development and skilled trades

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Strongly Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Improve municipal service delivery by setting clear performance standards, increasing transparency, streamlining approvals, and ensuring residents can easily access and track municipal services”

2026 COUNCILLOR CANDIDATE SURVEY

Shawn Menard

Office sought: Councillor, Ward 17 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Food insecurity, homelessness and mental health services
- Infrastructure renewal

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Strongly Disagree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Pre-zoning land for housing
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Support increases above inflation when necessary to improve services

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Downtown revitalization
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Neutral**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Neutral**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Ottawa needs to get back to the basics and focus on prioritizing the needs of residents. We must rein in wasteful P3s and mega project spending and instead focus on maintaining and improving our existing infrastructure, parks, community centres, pathways, roads, and low cost but effective quality of life improvements.”

2026 COUNCILLOR CANDIDATE SURVEY

Marty Carr

Office sought: Councillor, Ward 18 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Food insecurity, homelessness and mental health services
- Infrastructure renewal

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Supporting staff recommendations for more housing
- Building more housing in existing communities
- Reducing unnecessary studies and reports

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Faster planning approvals
- Investment in roads and infrastructure
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Continue to work on housing and intersectional issues with public health, social services and housing to ensure community safety for all”

2026 COUNCILLOR CANDIDATE SURVEY

Muyiwa Ojo

Office sought: Councillor, Ward 22 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Community services and recreation
- Environmental sustainability
- Other: Infrastructure that keeps pace with growth

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Standardized application requirements
- Pre-zoning land for housing

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep annual tax increases below inflation whenever possible

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Transit improvements
- Tourism investment

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“If elected, I will champion a growth-ready Ottawa: accelerating infrastructure and transportation investments that keep pace with new communities, improve connectivity, support local businesses, and create opportunities for families and youth. Prosperity requires more than growth—it requires the roads, transit, services and opportunities that allow residents and businesses to thrive.”

2026 COUNCILLOR CANDIDATE SURVEY

Zahy Adam

Office sought: Councillor, Ward 24 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Cost of living and affordability
- Economic development and job creation
- Increasing housing supply and attainability

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Strongly Agree

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Delegating more routine approvals to staff
- Pre-zoning land for housing
- Supporting staff recommendations for more housing

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep annual tax increases below inflation whenever possible

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Lower municipal taxes and fees
- Investment in roads and infrastructure
- Transit improvements

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. Strongly Support

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. Strongly Support

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. Strongly Support

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. Strongly Support

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. Strongly Support

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“I will champion fixing municipal infrastructure to match rapid population growth in Barrhaven-East. By securing our fair share of city investments without raising taxes on working families. we will build the roads, transit, and public services needed to attract smart business investment and drive long-term economic and social prosperity.”

2026 COUNCILLOR CANDIDATE SURVEY

Wilson Lo

Office sought: Councillor, Ward 24 | Ottawa Real Estate Board

Candidate responses presented without endorsement. Listed options are those selected by the candidate.



1 | TOP MUNICIPAL PRIORITIES

Q: What should be the highest priorities for your municipality over the next four years? (Select your top three):

- Infrastructure renewal
- Public safety & emergency services (e.g. police, firefighting)
- Other: Transit

2 | DEVELOPMENT CHARGES AND GROWTH-RELATED FEES

Q: To what extent do you agree or disagree? Municipal development charges and other growth-related fees should be reduced to encourage the construction of more attainable ownership and rental housing. (Select one):

Neutral

3 | MEASURES TO ADDRESS THE HOUSING SHORTAGE

Q: To address Ottawa’s housing shortage, which measures would you support in your municipality? (Select all that apply):

- Approval and building permit timelines with performance targets
- Digital permitting and online approvals
- Standardized application requirements
- Building more housing in existing communities

4 | PROPERTY TAXATION

Q: Which statement best reflects your approach to property taxes? (Select one):

Keep tax increases at approximately the rate of inflation/consumer price index (CPI)

5 | ECONOMIC DEVELOPMENT AND JOB CREATION

Q: Which three actions will you prioritize when it comes to attracting investment and creating jobs in Ottawa? (Select up to three):

- Investment in roads and infrastructure
- Transit improvements
- Reducing municipal red tape

6 | EFFICIENCY, ACCOUNTABILITY AND SERVICE DELIVERY

Q: Please indicate your level of support for each approach:

Municipal councils should complete a comprehensive service and spending review during each term of council and publicly report on the savings achieved. **Support**

Municipal property tax increases above the rate of inflation should require a public justification and evidence that lower-cost alternatives were considered first. **Strongly Support**

Municipalities should work together to expand shared services and joint procurement where it can reduce costs without reducing service levels. **Strongly Support**

Municipal governments should establish measurable service standards and publicly report performance for planning approvals, permitting, and other key municipal services. **Strongly Support**

Municipalities should adopt modern digital services that allow residents and businesses to apply for permits, licences, and approvals through a single online portal. **Strongly Support**

7 | FIRST-TERM PRIORITY — IN THEIR OWN WORDS

Q: If elected, what is the single most important action you will champion during your first term in office to ensure Ottawa/Renfrew County's economic and social prosperity? (Maximum 50 words.)

“Systemic changes to how OC Transpo is managed and governed, including separating it out as an independent municipally-owned corporation.”